



ANNUAL REPORT 1985-86



*20th Anniversary
1966-1986*

National Accreditation Council
for Agencies Serving the Blind & Visually Handicapped

20th Anniversary 1966-1986



National Accreditation Council for Agencies Serving the Blind & Visually Handicapped

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GOALS

- To promote the development of modern, effective and sound programs of services for blind and visually handicapped children and adults primarily through accreditation and all other effective means.
- To develop and periodically review standards for professional services and administration for agencies which are concerned with education, health, recreation, rehabilitation and social welfare services or which are designed to promote and improve all or any such services.
- To cooperate with appropriate local, state, regional, national and international organizations whose activities are concerned with education, health, recreation, rehabilitation and social welfare services or which are designed to promote and improve all or any such services.
- To improve services for blind and visually handicapped persons through the promotion of cooperative effort among appropriate organizations, agencies and associations; through research; through accrediting processes; and through education.

PRESIDENTS

Arthur L. Brandon
1967-1971

1968

"The report of the Commission on Standards and Accreditation of Services to the Blind (COMSTAC) has had the greatest sale of any professional work in the field."

1970

"The first four years of NAC have been a time of pioneering. Agencies and schools that were willing and able to serve as pioneers have led the way in seeking accreditation."

1971

"NAC begins its second five years with renewed vigor and support. Sponsors who originally endorsed the idea have found that it works. . ."

Peter J. Salmon
1972

1972

"When everyone has a better understanding of what our blind fellow citizens can accomplish, everyone will insist that blind people should have access to services of proven quality—services that will enable the blind to utilize their abilities to the fullest."

Daniel D. Robinson
1973-1975

1973

"Standard-setting organizations have a special responsibility to avoid rigidity, to put into practice the lessons of experience, to obtain broad input toward creative solutions of new problems. NAC began as something new. It will continue to be guided by the spirit of accommodation and innovation so blind persons and the American public as a whole may be well served."

1974

"We have sought ways to involve more blind persons and organizations of blind persons. Of course blind persons and organizations representing them helped to found NAC and have worked with it. Now we have specific policies and procedures to increase this involvement."

Executive Report

Highlights

Four new organizations achieved NAC accreditation.

Fifteen organizations achieved reaccreditation, and thirteen organizations had their accreditation status extended for the remainder of their five-year accreditation cycles.

Twenty on-site reviews were conducted.

Six new organizations submitted their self-studies in preparation for their on-site reviews.

Revised management standards received final approval and were published.

Eighteen new organizations became Sponsoring and Supporting Members.

NAC initiated its own comprehensive Self-Study to improve efficiency in operations and in the accreditation process.

The founding of the National Accreditation Council in 1966 marked the introduction of formalized accreditation to the blindness field. For the first time, agencies and schools serving blind and visually handicapped persons had access to specialized, universal standards for guidance in developing and strengthening their management and service programs. Moreover, both individuals needing these services and the general public could rely on accreditation, a proven system in such fields as education and medicine, to determine sound services in the field of blindness.

Since the establishment of NAC, well over one hundred organizations have sought and achieved NAC accreditation. Through the on-going program of standards review and development, and through the accreditation process for agencies and schools, NAC's efforts have remained consistent with its mission—improving the quality of services to blind and visually handicapped persons.

This year NAC is celebrating its 20th anniversary. In reviewing the past twenty years we see how technological breakthroughs and social change have continually shifted the needs of those individuals and organizations we serve.

Despite these changes and NAC's constant challenge to raise sufficient operating funds, accreditation has continued to grow in influence. Today it is widely recognized in our field as a systematic, operative process for improving services to blind and visually handicapped persons.

Fiscal year 1986 was a period of reevaluation, planning, and change within the NAC organization. The financial statements published in this Annual Report show a surplus of income over expenses for the first time in two years. We are proud to report these results; they demonstrate more than a year-long effort to increase efficiency in the NAC organization and put a halt to the rising costs of accreditation without lessening the effectiveness of the process. To help implement this plan we:

- Substantially reduced operating expenses. This included the elimination of two full-time professional staff positions.

- Reduced the size of the Board of Directors from 35 to 31. (In 1987 we will reduce the size from 31 to 26.)

- Evaluated a concept initiated for the first time in over ten years: conducting on-site reviews without NAC staff present.

- Encouraged volunteers to take more responsibility for the accreditation process.

- Developed a plan to conduct during fiscal year 1987 our own Self-Study focused on NAC's organizational structure, accreditation process, internal operations, and finances.

NAC continues to address the specific objectives through 1990 developed by the Long Range Planning Committee and approved by the Board of Directors. In this Annual Report are reports for our three program areas: accreditation, standards development, and advancement of accreditation. Each of these reports lists the objectives for fiscal year 1986 accompanied by the accomplishments achieved. These will provide a more complete account of our activities.

As we move into the future, marked by a banner 20th anniversary, we wish to express our sincere appreciation to all the dedicated officers, directors, members, volunteers, individuals, staff, and organizations that have contributed to and supported our growth and progress thus far. We especially want to thank four national organizations which have made this growth possible: American Council of the Blind; American Foundation for the Blind; Association for



Gibson M. DuTerroil
President



Dennis L. Hartenstine
Executive Director

OFFICERS & BOARD OF DIRECTORS

Arthur L. Brandon
President Emeritus

*Gibson M. DuTerroil
President

*Joseph E. Champagne
1st Vice President

*George E. Stocking
2nd Vice President

*John R. Proffitt
3rd Vice President

*Nancy W. Bryant
Secretary

*James R. Olsen
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James J. Jeffers

Allen Jenkins

Ruth Kaarlela

Thomas G. Kahn

Grant Mack

Kathleen Megivern

Thomas H. Miller

Jerry R. Monroe

*Gerald W. Mundy

Morton Pepper

Patricia Price

M. J. Schmitt

A. Therese Snyder

William S. Thompson

McAllister C. Upshaw

Donna M. Wagner

PAST PRESIDENTS

Arthur L. Brandon 1967-1971

Peter J. Salmon 1972

Daniel D. Robinson 1973-1975

Louis H. Rives, Jr. 1976-1979

Otis H. Stephens 1980-1983

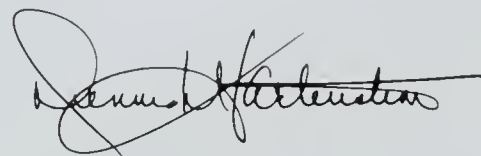
James D. McComas 1984-1985

Education and Rehabilitation of the Blind and Visually Impaired; and National Industries for the Blind. Though we know that many challenges lie ahead, we look forward to the opportunity to stand on the foundation of our past

achievements. We are proud to have been given the responsibility of our mission and share your commitment to insure the prudent use of charitable funds in providing the highest quality specialized accreditation program.



Gibson M. DuTerroil



Dennis L. Hartenstine

Louis H. Rives, Jr.
1976-1979

1976

"The conscience of the blind . . . that's what the accreditation movement in the field of work for and with blind people has been called. The phrase, I believe, uniquely describes what NAC was intended to be, what it is, and must continue to be."

1977

"We cannot rest until all blind people are receiving quality services—services that will make the meaningful difference in their lives."

1978

"...and the symbol of accreditation is the best way to assure blind people that they will get the services they deserve."

*Member, Executive Committee

Commission on Accreditation

Program Objectives for Fiscal Year 1986

1. Process 6 applications for accreditation and 24 applications for reaccreditation in a timely and efficient manner.
2. Process annual progress reports for accredited organizations in a timely and efficient manner.
3. Increase the involvement in NAC of accredited agencies and schools, and help them derive maximum benefit from their accredited membership.
4. Increase involvement in the accreditation community and maintain cooperative working relationships with regional and specialized accrediting associations.
5. Advocate separate and identifiable accredited agencies and schools that serve blind persons as their primary purpose as the essential backbone of the field's service delivery system.
6. Conduct three training seminars for on-site review team members.
7. Establish a plan to substantially reduce participation of NAC staff on the on-site review for reaccreditation applicants.

It is my pleasure to report on the activities of NAC's Commission on Accreditation for fiscal year 1986.

The Commission met twice during this past year and awarded accreditation to four new organizations for the blind and visually handicapped. They are: **Independence for the Blind, Tallahassee, Florida; New Jersey Commission for the Blind and Visually Impaired, Newark, New Jersey; Suncoast Center for the Blind and Visually Impaired, New Port Richey, Florida; and York County Blind Center, York, Pennsylvania.** The accreditation of these organizations brings the number of accredited agencies and schools to 104 as of June 30, 1986.

In other actions, the Commission voted to postpone awarding accreditation to three new applicants to allow these organizations additional time to make the on-site review teams' recommended improvements.

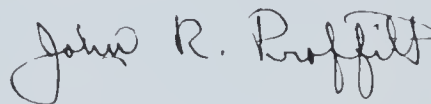
Also during this 12-month period 15 organizations achieved reaccreditation and 13 organizations had their accreditation status extended for the remainder of their five-year accreditation cycles. The agendas at the two Commission meetings were very full. I wish to personally express my appreciation to each Commissioner; NAC's accreditation process is stronger because of them.

Twenty on-site visits were conducted during FY 86, including two which were done in conjunction with regional accrediting organizations. These visits required a large utilization of our volunteer reviewers. If anyone is interested in applying as a reviewer, please contact the NAC office. We are always looking for additional qualified volunteers.

In May of this year, 18 persons were trained as NAC team reviewers. We thank these persons, their organizations, the volunteer trainers, and all of our other volunteer reviewers for the time and effort they have contributed to assure that the NAC accreditation process is meaningful and productive.

NAC successfully reviewed and processed the required annual progress reports from its accredited members. These reviews continue to assure us that accredited agencies and schools are working hard to fulfill the recommendations listed in their respective on-site review reports.

In closing, I would like to comment on the status of NAC's plan to study reducing the participation of NAC professional staff on on-site reviews for organizations undergoing reaccreditation. Of the 20 on-site reviews conducted in FY 86, 3 took place without NAC staff in attendance. Based on our findings, there were no significant negative implications. The NAC accreditation program continues to be a viable one. We foresee that it will continue to be strengthened and to play a significant role in improving management and program services in the blindness field.



John R. Proffitt

Goals: Administer the accreditation function and maintain effective relationships with accredited agencies and schools and the accreditation community in order to strengthen quality services, management responsibility, and public accountability in organizations serving blind and visually handicapped persons.

John R. Proffitt
Chairperson

Delbert K. Aman
Mary Alice Brennan-Crosby
R. Max Casey
James Cordell
Bruce Harrell
Marie H. Kovacs
Gerald W. Mundy
Clifford E. Olstrom
LeRoy F. Saunders
William S. Thompson
Richard L. Welsh



James S. Jeffers

Goal: Develop, revise, and maintain sets of management and service standards that reflect a consensus of existing knowledge and acceptable practice, and that are designed to strengthen organizational functioning, and to assure quality services, responsible management, and public accountability.

James S. Jeffers
Chairperson

Charles B. Boyer
Richard M. DeMott
Jerome Dunlap
David W. Hartman
Charles S. P. Hodge
Dennis J. Huber
Karen Luxton
Richard J. O'Brien
Ferne K. Roberts
Barbara Silverstone
Kent T. Wardell

Commission on Standards

Program Objectives for Fiscal Year 1986

1. Complete (except for printing) the second phase of the second generation of standards revisions for agency services.
2. Complete the first phase of the second generation of management standards revisions, Sections C-1 through C-4.
3. Complete revisions to Section C-5, Community Relations and Financial Development, in light of the revisions of Sections C-1 through C-4.
4. Continue investigation of whether or not to review standards for guide dog programs.
5. Continue investigation of whether or not to develop standards for business enterprise programs.

A significant milestone in NAC's history occurred this year with the publication of the new standards for management services. This three-year project incorporated the work of many individuals and groups. As chairperson of the Commission on Standards, I want to express the Commission's appreciation to everyone involved in the development of this outstanding set of standards.

In addition to the second year grant for the completion of the revision of the standards for workshop services, NAC has received grants from The Xerox Foundation, The Coca-Cola Foundation and The Aurora Foundation for revision of the remaining standards for agency services. These funds will allow the work to proceed on this phase of the long-range project to revise all of NAC's standards.

The Commission's roles, in keeping with the stated goal, will be to continue to provide guidance and direction to monitor this important work, and to ensure that the NAC standards provide a sound foundation for the accreditation process and the delivery of services for blind and visually handicapped persons.

Otis H. Stephens
1980-1983

1980

"A financially secure NAC should remain strong and effective—its principles could never be compromised. It is crucial to build this base in order to assure quality in services to blind people. . ."

1981

"The symbol of accreditation gives stature to the organization in the eyes of its community, provides assurance to blind and visually handicapped people, and helps attract top volunteers and employees."

1982

"... thoughtful use of the accreditation process can mean the difference between a well-run, solvent organization and one that may collapse. . ."

1983

"... NAC continues to seek the advice and involvement of consumers, professionals, and the public in its governance, its standards advisory committees, its on-site review teams and other decision-making bodies. . ."

Commission on Advancement of Accreditation

Program Objectives for Fiscal Year 1986

1. Assist Sponsors and Supporters, the National Steering Committee on Standards and Accreditation, and others to bring about tangible incentives and benefits associated with NAC accreditation at the federal and state level.
2. Achieve a net increase of at least five official Sponsors or Supporters.
3. Stimulate completion of six self-studies by new applicants, and identify and encourage non-accredited agencies and schools so that at June 30, 1986, ten have either made definite plans to apply for accreditation or are in some phase of the accreditation process.
4. Expand NAC's public education program to develop greater awareness and acceptance of the value of standards and accreditation among key organizations, groups, and individuals in the field.
5. Elicit greater participation and support for NAC accreditation from key organizations and groups outside of the field of blindness, including corporations and foundations, and help them to recognize the value of accreditation in assuring quality services, responsible management practices, and public accountability.

As the new chairperson of the Commission on Advancement of Accreditation, I look forward to the challenge of stimulating the use of NAC standards and accreditation to strengthen services to blind and visually handicapped persons.

Our efforts to advance accreditation continued during fiscal year 1986. As a measure of our results, six new organizations submitted their self-studies during this period. Also, 13 new organizations joined NAC as Sponsors and Supporters, bringing the total membership of this group to 72. Through publications, public speaking engagements, and attendance at national, state, and regional professional and consumer organization meetings, NAC continued to foster awareness and acceptance of the value of standards and accreditation.

The American Foundation for the Blind and National Industries for the Blind again renewed their financial support to organizations undergoing NAC accreditation for the first time—a significant incentive for encouraging new applicants.

Through its fund raising efforts NAC has sought and achieved the support of foundations and corporations and informed them of the value of accreditation as a tool in recognizing quality programs.

We look forward to a new year of challenges and to the continued support of NAC's constituencies.

William S. Thompson



William S. Thompson

Goal: Stimulate use of standards and accreditation to strengthen services to blind and visually handicapped persons and improve accountability within the field, with the help of individuals and organizations within the field, blind and visually handicapped persons, and the public.

William S. Thompson
Chairperson

Jack Hawkins
Allen Jenkins
William J. Leeder, Jr.
Kathleen Megivern
Jerry Watkins

James D. McComas
1984-1985

1984

"... In the age of accountability and quality control, accreditation offers a reliable means of ascertaining which agencies and schools are providing sound services."

1985

"The impact of NAC's accreditation program depends to a large extent on the quality and relevance of the standards used as guidelines..."



James R. Olsen
Treasurer

Treasurer's Message

An annual report has two purposes—to outline the service programs and progress of the organization, and to account for the stewardship of its funds.

This past fiscal year witnessed the National Accreditation Council successfully completing one of its most challenging years. After operating at a deficit during fiscal years 1984 and 1985, we continued efforts to reestablish NAC's financial equilibrium. Over the course of the year we implemented financial decisions to decrease the size of our governing board, streamline our committee structure, freeze staff salaries for six months, and rely more on our volunteer resources to carry out the on-site review segment of the accreditation process. As a result, our total revenues this fiscal year exceeded total expenses by \$3,669.

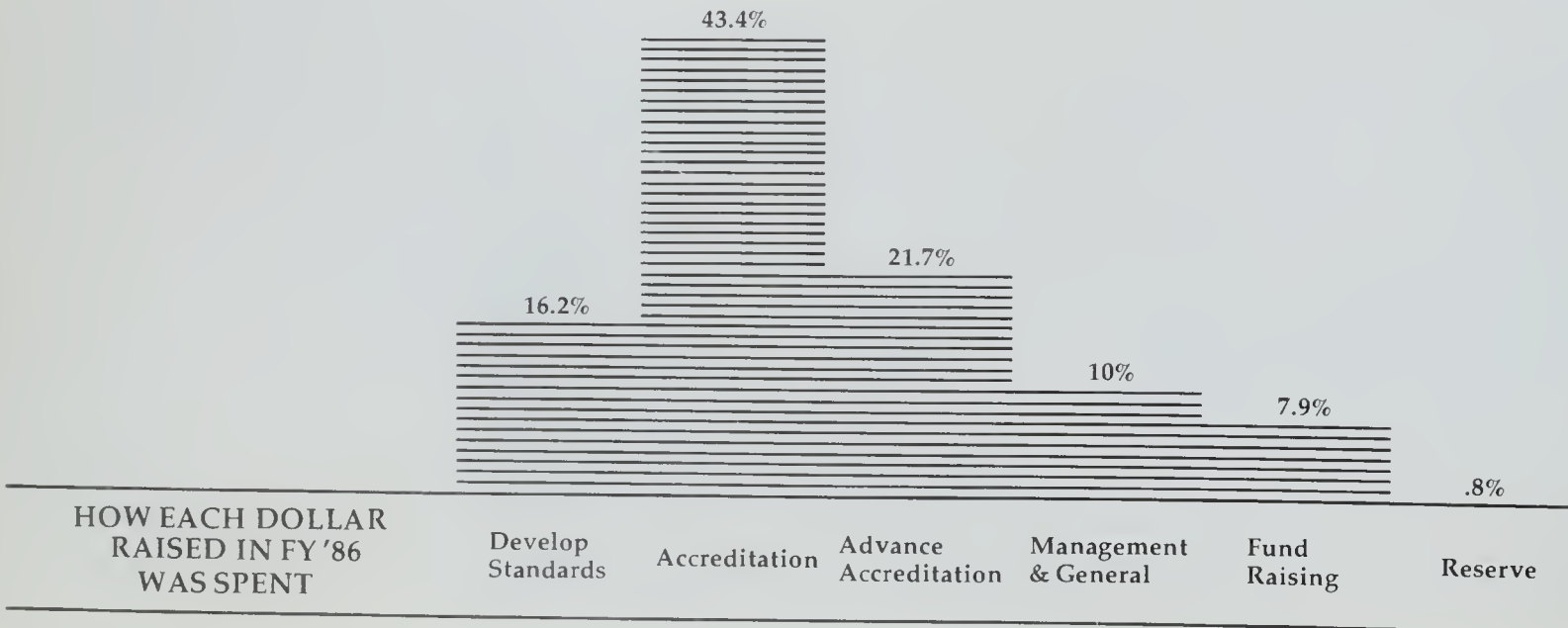
In accounting our resources and expenditures, the National Accreditation Council is committed to the principle of full public disclosure of its activities. We hereby report the results of our operations, together with our financial position, on an accrual and comparative basis, for the fiscal year ended June 30, 1986.

We are proud to report that of the \$473,714 restricted and unrestricted revenue, 81.3 percent was expended for our

program activities (including 43.4 percent for accreditation), and only 10.0 percent was expended for management and general expenses and 7.9 percent for fund raising expenses.

Our combined financial statements have been prepared in conformity with general accepted accounting principles for voluntary health and welfare organizations and have been audited by KMG Main Hurdman, independent certified public accountants.

The National Accreditation Council for Agencies Serving the Blind & Visually Handicapped meets the standards of the National Charities Information Bureau and continues to be recognized by the U.S. Department of Education as a "reliable authority for the quality of training provided by specialized schools for the blind and visually handicapped."



Financial Statements

Statement of Support, Revenue, and Expenses and Changes in Fund Balances

Year Ended June 30, 1986 (With Comparative Totals for 1985)

	1986			Total All Funds	
	Current Funds		Equipment Fund	1986	1985
	Unrestricted	Restricted (Note 3)			
Public support and revenue:					
Contributions	\$ 323,293	\$40,571		\$ 363,864	\$ 405,595
Revenue:					
Assessments and dues—member units	96,991			96,991	79,009
Interest	10,290			10,290	18,585
Publication sales	2,569			2,569	2,822
Total revenue	109,850			109,850	100,416
Total public support and revenue	433,143	40,571		473,714	506,011
Expenses:					
Program services:					
Develop standards	38,354	35,792	\$ 2,476	76,622	73,481
Advancement of accreditation	99,742		3,156	102,898	158,942
Accreditation	195,620	3,992	5,957	205,569	190,075
Total program services	333,716	39,784	11,589	385,089	422,498
Supporting services:					
Management and general	45,383	787	1,376	47,546	100,573
Fund raising	36,171		1,239	37,410	96,745
Total supporting services	81,554	787	2,615	84,956	197,318
Total expenses	415,270	40,571	14,204	470,045	619,816
Excess (deficiency) of public support and revenue over expenses	17,873	—	(14,204)	3,669	(113,805)
Other changes in fund balances:					
Office relocation costs—net	(561)			(561)	(22,763)
	17,312		(14,204)	3,108	(136,568)
	66,854		39,306	106,160	242,728
Fund balances at beginning of year					
Fund balances at end of year	\$ 84,166	\$ —	\$ 25,102	\$ 109,268	\$ 106,160

The accompanying notes are an integral part of these financial statements.

STATEMENT OF FUNCTIONAL EXPENSES

Year Ended June 30, 1986 (With Comparative Totals for 1985)

	1986									
	Program Services				Supporting Services				Total Expenses	
	Develop Standards	Advancement of Accredi- tation	Accredi- tation	Total	Management and General	Fund Raising	Total			
								1986	1985	
Salaries	\$34,536	\$ 53,680	\$107,814	\$196,030	\$24,563	\$23,184	\$47,747	\$243,777	\$311,481	
Employee health, retirement, and other benefits	4,216	5,985	11,990	22,191	2,740	2,561	5,301	27,492	46,907	
Payroll taxes	1,893	3,649	9,053	14,595	1,686	1,401	3,087	17,682	23,545	
Total salaries and related expenses	40,645	63,314	128,857	232,816	28,989	27,146	56,135	288,951	381,933	
Occupancy	7,027	8,325	22,369	37,721	3,924	2,392	6,316	44,037	55,779	
Telephone and telegraph	2,467	1,953	5,875	10,295	934	449	1,383	11,678	14,978	
Conferences, conventions, meetings, and travel	11,213	13,053	12,047	36,313	5,980	2,056	8,036	44,349	74,286	
Insurance	1,121	1,336	3,657	6,114	467	336	803	6,917	4,942	
Professional fees and contract service payments	7,333	5,859	18,502	31,694	2,149	2,018	4,167	35,861	34,523	
Outside printing, art work, etc.	599	2,561	1,726	4,886	1,701	293	1,994	6,880	21,142	
Postage and shipping	1,645	2,056	2,097	5,798	607	411	1,018	6,816	8,164	
Cost of publications sold			678	678				678		
Dues, subscriptions, and reference publications	150	308	104	562	329	299	628	1,190	3,922	
Supplies	1,908	925	3,597	6,430	1,067	748	1,815	8,245	9,858	
Miscellaneous	38	52	103	193	23	23	46	239	1,290	
Total functional expenses except depreciation	74,146	99,742	199,612	373,500	46,170	36,171	82,341	455,841	610,817	
Depreciation	2,476	3,156	5,957	11,589	1,376	1,239	2,615	14,204	8,999	
	<u>\$76,622</u>	<u>\$102,898</u>	<u>\$205,569</u>	<u>\$385,089</u>	<u>\$47,546</u>	<u>\$37,410</u>	<u>\$84,956</u>	<u>\$470,045</u>	<u>\$619,816</u>	

The accompanying notes are an integral part of these financial statements.

Balance Sheet

June 30, 1986 (With Comparative Totals for 1985)

	<u>1986</u>	<u>1985</u>		<u>1986</u>	<u>1985</u>
			CURRENT FUNDS		
			<u>Unrestricted</u>		
<u>ASSETS</u>			<u>LIABILITIES AND FUND BALANCES</u>		
Cash	\$111,292	\$113,995	Accounts payable	\$ 16,434	\$ 25,180
Accounts receivable	21,233	10,587	Accrued vacation pay	9,856	11,714
			Due to current funds— restricted	<u>36,630</u>	<u>38,291</u>
				<u>62,920</u>	<u>75,185</u>
Pledges receivable	2,500	1,010	Fund balances (Note 2):		
Materials for sale or use— stated at the lower of cost or market	6,466	7,144	Designated by the Governing Board for relocation of office	1,676	2,237
			Undesignated, available for general activities	<u>82,490</u>	<u>64,617</u>
Other assets	<u>5,595</u>	<u>9,303</u>	Total fund balances	<u>84,166</u>	<u>66,854</u>
	<u>\$147,086</u>	<u>\$142,039</u>		<u>\$147,086</u>	<u>\$142,039</u>
			<u>Restricted</u>		
			(Note 3)		
Due from current funds— unrestricted	<u>\$ 36,630</u>	<u>\$ 38,291</u>	Deferred revenue	<u>\$ 36,630</u>	<u>\$38,291</u>
			<u>EQUIPMENT FUND</u>		
Office and other equipment, less accumulated depreciation of \$39,105 and \$24,901	\$ 25,102	\$ 39,306	Fund balance	<u>\$ 25,102</u>	<u>\$39,306</u>

The accompanying notes are an integral part of these financial statements.

Notes to Financial Statements

1 – Summary of Significant Accounting Policies

The accompanying financial statements have been prepared in conformity with the American Institute of Certified Public Accountants' industry audit guide for Audits of Voluntary Health and Welfare Organizations.

All contributions are considered available for unrestricted use, unless specifically restricted by the donor.

The Council enjoys the participation of hundreds of blind and sighted persons who donate their services in a variety of ways. These volunteers assist the Council by serving as members of on-site review teams, on technical committees which develop and revise the standards used in accreditation, on its Board of Directors, and on its Commissions and standing committees. Because of the unique quality of the work involved, no objective basis is available to measure the value of donated services. Therefore, no amounts for donated services have been reflected in the accompanying financial statements. The amount of donated materials is not significant.

Materials for sale or use are stated at the lower of cost, on the first-in, first-out method, or market.

Equipment is stated at cost, less accumulated depreciation. Depreciation is provided over the estimated useful lives of the assets computed on the straight-line basis.

2 – Board Designated Funds

In accordance with past practice, the excess of public support and revenue over expenses in the amount of \$3,669 has been included in undesignated funds.

During the years ended June 30, 1986 and 1985, the Governing Board authorized the expenditure of \$561 and \$22,763, respectively, of funds previously designated for the purpose of office relocation.

3 – Restricted Fund

Following is a summary of the activity in the restricted funds:

Purpose	Balance at Beginning of Year	Grants	Expenditures	Balance at End of Year
Revision of Standards	\$15,202		\$15,202	
Revision of Workshop Standards	16,962	\$ 5,410	15,590	\$ 6,782
Development of Standards	5,000	2,500	5,000	2,500
Purchase of word processing and computer equipment	822		482	340
Staff lounge in new office	305		305	
Revision of Agency Service Standards		17,500		17,500
Purchase of personal brailler		3,500		3,500
Training program support		10,000	3,992	6,008
	<u>\$38,291</u>	<u>\$38,910</u>	<u>\$40,571</u>	<u>\$36,630</u>

Expenditures have been reflected in the accompanying statement of support, revenues and expenses and changes in fund balances. The unexpended balance of \$36,630 is reported in the Restricted Fund as deferred revenue.

4 – Pension Plan

The Council provides pension benefits for eligible employees through an insurance company. These benefits cover all employees over 21 years of age with more than six months of service, and their cost is borne by the Council. The total expense to the Council for the years ended June 30, 1986 and 1985 was \$15,405 and \$19,567, respectively. There are no prior service costs.

5 – Leased Premises

For the year ending June 30, 1987, minimum rental for office space, excluding payments for utilities, under a lease expiring on December 31, 1986, is \$22,409.

This lease agreement provides for the escalation of the base rental and also contains a renewal option. The effect of the escalations and option periods has not been included in the above minimum rental commitment.

Total rent expense aggregated \$44,037 and \$55,779 for the years ended June 30, 1986 and 1985, respectively.

KMG Main Hurdman

Certified Public Accountants

The Board of Directors
National Accreditation Council
for Agencies Serving the
Blind and Visually Handicapped

We have examined the balance sheet of National Accreditation Council for Agencies Serving the Blind and Visually Handicapped as of June 30, 1986, and the related statements of support, revenue, and expenses and changes in fund balances and of functional expenses for the year then ended. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, such financial statements present fairly the financial position of National Accreditation Council for Agencies Serving the Blind and Visually Handicapped at June 30, 1986, and the results of its operations and the changes in its fund balances for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

KMG Main Hurdman

August 29, 1986

List of Accredited Members

as of June 30, 1986

Accreditation by NAC signifies that an agency or school for the blind and visually handicapped is committed to meeting nationally accepted standards for quality services, responsible management, and public accountability.

This list of accredited members may be used to assist blind and visually handicapped persons in selecting quality services. And it may also be used to assist the public—which supports these services through contributions and taxes—in identifying high quality and fiscally accountable agencies and schools for the blind and visually handicapped.

Two dates appear for each organization: the year in which accreditation was first achieved, and the year through which accreditation has been awarded.



Look For This Symbol of Accredited Management and Program Services

ALABAMA

Alabama School for the Blind; Alabama Institute for Deaf and Blind; Talladega (78-87)
Department of Adult Blind and Deaf, Alabama Institute for Deaf and Blind; Talladega (77-88)

ARIZONA

Department for the Visually Handicapped, Arizona State School for the Deaf and the Blind; Tucson (72-87)
Foundation for Blind Children; Scottsdale (78-88)
State Services for the Blind; Phoenix (71-86)
Tucson Association for the Blind; Tucson (80-90)

ARKANSAS

Arkansas Division of Services for the Blind; Little Rock (76-91)
Arkansas Enterprises for the Blind; Little Rock (69-89)
Arkansas School for the Blind; Little Rock (69-88)

CALIFORNIA

Lions Blind Center; Oakland (83-88)
Sacramento Society for the Blind; Sacramento (73-88)

DISTRICT OF COLUMBIA

Columbia Lighthouse for the Blind; Washington (70-89)

FLORIDA

Broward Center for the Blind; Ft. Lauderdale (84-86)
Conklin Center for Multihandicapped Blind; Daytona Beach (81-86)
Department for the Blind, Florida School for the Deaf and the Blind; St. Augustine (78-88)
Florida Division of Blind Services; Tallahassee (74-89)
Independence for the Blind; Tallahassee (86-88)
Lighthouse for the Blind of the Palm Beaches; West Palm Beach (80-90)
Miami Lighthouse; Miami (78-88)
Suncoast Center for the Blind and Visually Impaired; New Port Richey (85-87)
Tampa Lighthouse for the Blind; Tampa (76-87)
Visually Impaired Persons of Southwest Florida; North Ft. Myers (83-88)

GEORGIA

Atlanta Area Services for the Blind; Atlanta (72-86)
Georgia Academy for the Blind; Macon (78-88)
Georgia Industries for the Blind; Bainbridge (78-88)
Savannah Association for the Blind; Savannah (84-86)

HAWAII

Services for the Blind Branch; Honolulu (72-87)

ILLINOIS

Chicago Lighthouse for the Blind; Chicago (71-86)
Hadley School for the Blind; Winnetka (70-87)
Illinois Bureau of Rehabilitation Services for the Blind; Chicago (83-87)
Illinois School for the Visually Impaired; Jacksonville (75-87)

IOWA

Iowa Braille and Sight Saving School; Vinton (71-91)

KANSAS

Kansas Division of Services for the Blind; Topeka (71-86)

LOUISIANA

Louisiana Association for the Blind; Shreveport (70-88)

MAINE

Division of Eye Care; Augusta (70-87)
Maine Center for the Blind; Portland (81-87)

MARYLAND

Maryland School for the Blind; Baltimore (69-90)

MASSACHUSETTS

Perkins School for the Blind; Watertown (70-87)

MICHIGAN

Association for the Blind and for Sight Conservation; Grand Rapids (79-89)
Greater Detroit Society for the Blind; Detroit (70-91)
Michigan School for the Blind; Lansing (70-86)
Visually Impaired Center; Flint (82-88)

MINNESOTA

MSB—Founded as Minneapolis Society for the Blind; Minneapolis (70-89)

MISSISSIPPI

Mississippi School for the Blind; Jackson (80-88)
Royal Maid Association for the Blind; Hazlehurst (71-87)
Vocational Rehabilitation for the Blind; Jackson (73-88)

MISSOURI

Kansas City Association for the Blind; Kansas City (71-87)

NEW HAMPSHIRE

New Hampshire Association for the Blind; Concord (73-89)

NEW JERSEY

New Jersey Commission for the Blind and Visually Impaired; Newark (85-87)
Recording for the Blind; Princeton (72-87)
St. Joseph's School for the Blind; Jersey City (72-88)

NEW MEXICO

New Mexico School for the Visually Handicapped; Alamogordo (79-89)

NEW YORK

Association for the Blind and Visually Impaired of Greater Rochester; Rochester (76-88)
Blind Association of Western New York; Buffalo (73-87)
Blind Work Association; Binghamton (71-86)
Central Association for the Blind; Utica (77-87)
Glens Falls Association for the Blind; Glens Falls (84-89)
Guiding Eyes for the Blind; Yorktown Heights (74-88)
Helen Keller Services for the Blind; Brooklyn (71-87)
The Jewish Guild for the Blind; New York (72-88)
The Lighthouse—The New York Association for the Blind; New York (70-90)

New York Institute for the Education of the Blind; Bronx (78-88)
Northeastern Association of the Blind at Albany; Albany (75-91)
Rockland County Association for the Visually Impaired; Pomona (84-87)

Syracuse Association of Workers for the Blind; Syracuse (71-87)

NORTH CAROLINA

Governor Morehead School; Raleigh (72-87)

NORTH DAKOTA

North Dakota School for the Blind; Grand Forks (80-90)

OHIO

Center for the Visually Impaired, Elyria (81-87)
 Cincinnati Association for the Blind, Cincinnati (69-90)
 Clovernook Home and School for the Blind, Cincinnati (76-90)
 Ohio State School for the Blind, Columbus (69-90)
 The Sight Center; Toledo (78-88)
 Vision Center of Central Ohio, Columbus (75-89)

OKLAHOMA

Division of Visual Services, Oklahoma City (78-88)
 Oklahoma League for the Blind; Oklahoma City (78-88)
 Parkview School; Muskogee (70-90)

PENNSYLVANIA

Delaware County Branch, Pennsylvania Association for the Blind, Chester (84-86)
 Lancaster County Branch, Pennsylvania Association for the Blind, Lancaster (73-87)
 Pittsburgh Blind Association, Pittsburgh (70-90)
 William Feinbloom Vision Rehabilitation Center; Philadelphia (84-89)
 York County Blind Center; York (85-88)

PUERTO RICO

Loaiza Cordero Institute for Blind Children; Santurce (81-86)

RHODE ISLAND

IN-SIGHT; Providence (68-90)
 Rhode Island State Services for the Blind and Visually Impaired; Providence (70-87)

SOUTH DAKOTA

Division of Services to the Visually Impaired; Pierre (72-88)
 South Dakota School for the Visually Handicapped; Aberdeen (80-86)

TENNESSEE

Ed Lindsey Industries for the Blind; Nashville (85-87)
 Tennessee School for the Blind; Donelson (70-90)
 Volunteer Blind Industries; Morristown (79-88)

TEXAS

Dallas Lighthouse for the Blind; Dallas (70-90)
 Dallas Services for Visually Impaired Children; Dallas (70-90)
 The Lighthouse of Houston; Houston (69-91)
 Southwest Lighthouse for the Blind; Lubbock (85-87)
 Texas School for the Blind; Austin (82-87)
 Travis Association for the Blind; Austin (82-87)

UTAH

Utah School for the Blind; Ogden (85-87)

VIRGINIA

School for the Blind, Virginia School for the Deaf and Blind at Hampton; Hampton (83-88)
 Virginia Department for the Visually Handicapped; Richmond (69-89)

WASHINGTON

Lighthouse for the Blind; Seattle (71-87)
 Vision Services—An Agency for the Visually Impaired; Seattle (84-87)

WEST VIRGINIA

West Virginia School for the Blind; Romney (76-90)

WISCONSIN

Industries for the Blind; Milwaukee (78-88)
 Program for the Visually Impaired, Milwaukee Area Technical College; Milwaukee (82-87)
 Wisconsin School for the Visually Handicapped; Janesville (73-88)

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